



# Standard Value

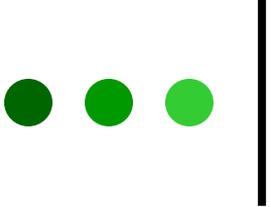
The Industrialization of Alpha

Manish Aurora

Rational Investing LLC

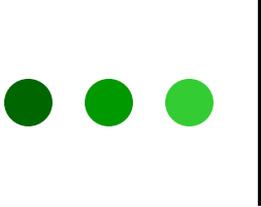
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# About Us

- Rational Investing LLC was founded on the premise that finance is like any other industry – its science can be standardized, automated, and scaled
- The principals came together in the early 2000's in the belief that over time, such an approach had to win vs. idiosyncratic management of risk
- Our team of 20 professionals builds DCF models for 3,000 stocks worldwide, an incredibly productive equity research process
- The entire team is trained in engineering or finance, a majority in both between college and business school
- Our toolkit is built around core ideas learned at the University of Chicago, integrated in unorthodox ways
- The work is focused on recurring marginal costs and differentiating between accounting treatment and risk measurement



# Forward Looking Clarity, Capability, Speed

- **Standardized Risk Adjusted DCF Model**
- Unbiased update and review of 1,500 earnings statements a month
- Artificial Intelligence: logical **decision trees** to integrate fundamental information
- Estimate cash flow defensible through the business cycle, and the costs of product and capital for marginal revenue
- Our CAPM constructs the discount rate, but that is 10% of model logic
- Adjusts for the Fed / QE cycle, materially adding to excess return
- We run a 'clean room': **No guidance, consensus estimates**, or tea leaves
- 15 analysts review models for corrections and footnote + event processing – **systems scale a labor intensive corporate finance process**
- Principals review mispriced firms and large client positions
- Stringent quality monitoring – Industrial process, not idiosyncratic result
- Finished product works globally – standalone Sharpe 2+ historical record

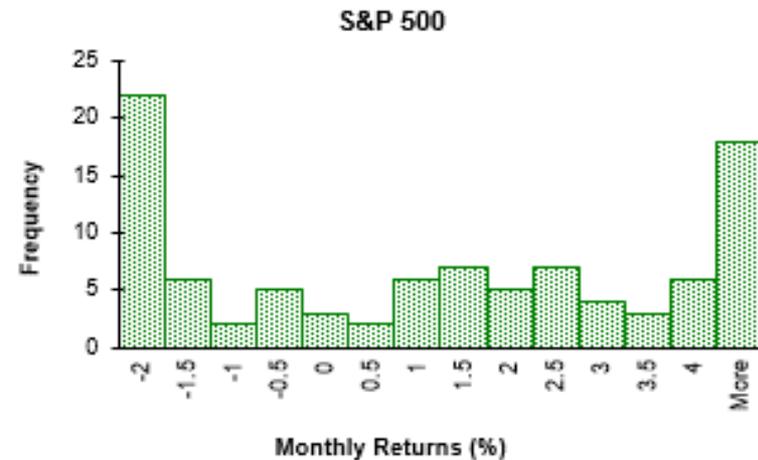
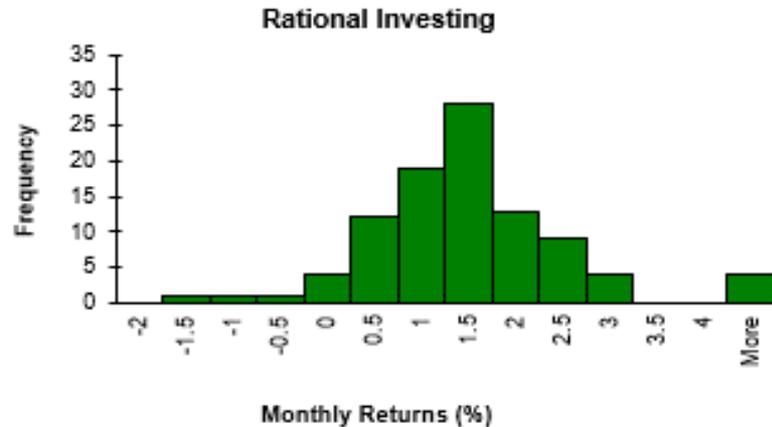
# 8 Year US Simulation

Year Ending	Unlevered Return	Long / Short Positions	S&P500 Return
Aug-08	14.3%	865 / 333	-13.0%
Aug-09	29.1%	705 / 480	-20.4%
Aug-10	12.7%	1158 / 190	2.8%
Aug-11	17.5%	775 / 379	16.2%
Aug-12	17.1%	888 / 299	15.4%
Aug-13	13.0%	526 / 458	16.1%
Aug-14	13.2%	377 / 492	22.7%
Aug-15	17.1%	485 / 387	-1.6%
<b>Cumulative</b>	<b>242.8%</b>		<b>33.8%</b>

Average Annual Return 16.7%

SD Annualized 4.9%

Sharpe Ratio 3.4



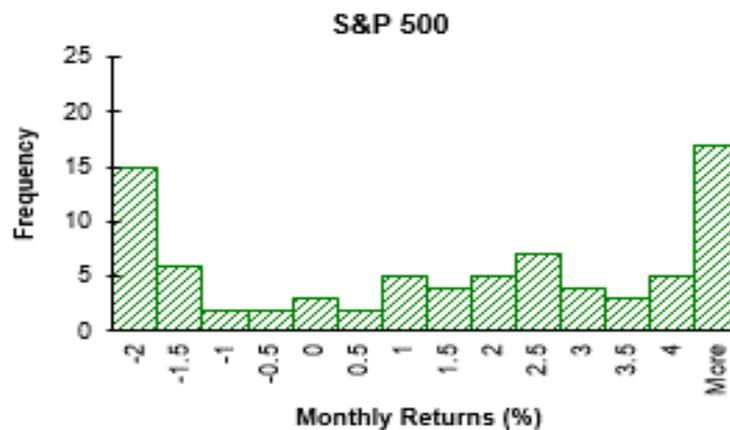
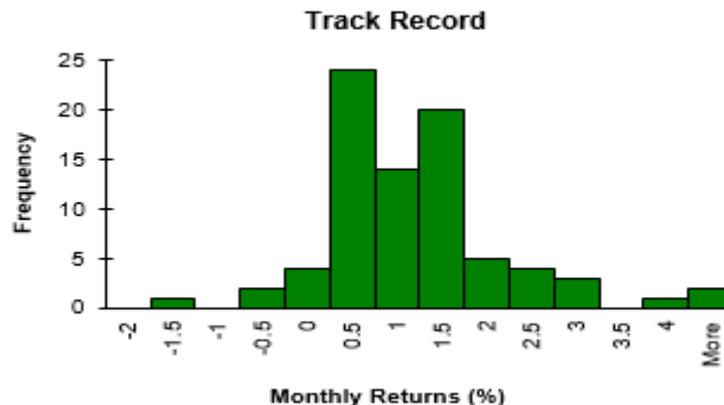
Excluding financials and utilities. Exposure is aggregate of individual buy/sell decisions by Rational Investing model, 5% per sector net limit, 5% stop loss, monthly rebalancing, 25% mis-pricing threshold for investment, 10% for exit .

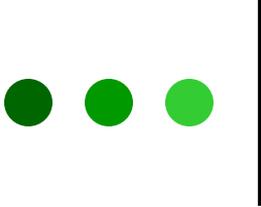
# US Feed Track Record

6 Months Ending	Unlevered Return	Long / Short Positions	S&P500 Return
Feb-09*	2.7%	912 / 78	-18.6%
Aug-09	15.9%	585 / 294	38.8%
Feb-10	6.0%	537 / 298	8.2%
Aug-10	7.2%	771 / 151	-5.0%
Feb-11	12.7%	472 / 342	26.5%
Aug-11	3.0%	540 / 300	-8.2%
Feb-12	5.2%	343 / 420	12.0%
Aug-12	3.7%	408 / 331	3.0%
Feb-13	4.3%	409 / 327	7.7%
Aug-13	5.2%	302 / 452	7.8%
Feb-14	4.3%	173 / 665	13.9%
Aug-14	4.8%	361 / 359	7.7%
Feb-15	4.8%	435 / 255	5.0%
Aug-15	5.7%	329 / 378	-6.3%
<b>Cumulative</b>	<b>127.7%</b>		<b>118.3%</b>

\* 2 months only

Average Annual Return                      13.1%  
 SD Annualized                                      4.9%  
 Sharpe Ratio    2.7





# Intuitive Methodology Implements Scalable Fundamental Process

## **Short Term Anomaly or Multi-Decade Fundamentals**

- Statistical approaches face limits of size and circumstance
- Statistical Arbitrage – price autocorrelation or mean reversion
- Multi-Factor Models – cross sectional regression on a few factors
- Incomprehensible to the fundamental investor's naked eye

## **Standard Value: Marginal Revenue vs. Marginal Cost, Intuitive Interface**

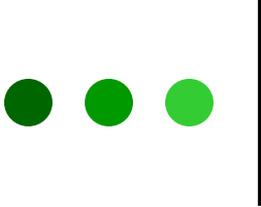
- Consistent, scalable approach to corporate finance + CAPM
- Standard Excel spreadsheet result
- Valuation adapts to macro cycle through yield curve
- Observation backed by intuition i.e. we are always able to answer 'Why?'
- Finished Product Tested under Market Neutral Constraints
- No limits to long portfolio capitalization, substantial short capacity

# Corporate Finance Technology Harnesses Data to Standardize Valuation



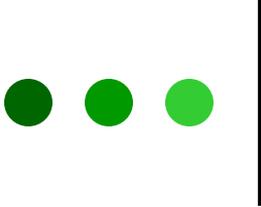
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- Our system integrates hundreds of non-linear contingent relationships
- It parses a massive, distributed decision tree to produce a DCF model with
  - **Dampened data volatility, scrubbing of non-recurring items**
  - **Projection of financial statements through the business cycle**
  - **Automated normalization of events and costs**
  - A unique, **forward looking Discount Rate** reflecting marginal cost of capital to the company at that point in the business cycle
  - The impact of **Leverage, Taxes and Monetary Policy**
- **Corporate Event checks, reconciliation with balance sheet explain shifts in trends**



# Artificial Intelligence Drives Global Template

- **We incorporate global yield curve and FX history, and have scrubbed corporate data history for circa 5,000 firms**
- A single valuation template acts consistently across sectors, geography and time
- Every macro environment implies its own valuation conditions
- We adjust GAAP / IFRS numbers to generate recurring cash flow, e.g.
  - Revenue is normalized from periodic, cyclical and seasonal trends
  - Conventions / terminology / obfuscation vary considerably across countries
  - Translate the current point in the business cycle to terminal cost structure
- **Our analyst team enhances the systematic results sans opinions**
  - Adjust for a variety of one-off items – litigation settlements, merger costs etc.
  - Incorporate and project balance sheet changes and financial engineering from disclosures in footnotes e.g. hedges, mineral reserves, equity dilution
  - Build a history of M&A and divestitures to understand management behavior
  - Incorporate additional information e.g. statement of comprehensive income



# Focus Lowers Cost of Information

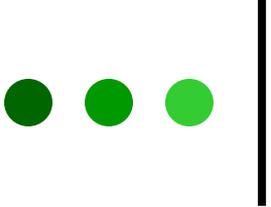
- Risk switches + 2 years of fundamental data is sufficient and adaptive to changing macro and competitive conditions
- Sophisticated, mature interpolation, data scrubbing and boundary estimation
- Contingent probability economic relationships are used to project financial statements and eliminate noise
- Projections are based on cyclical and CapEx requirements rather than sector
  - The reasonableness and consistency of the fit across geography and sectors allows for high confidence without tremendous history
- Scalable and enterprise quality infrastructure refined over a decade
  - We have modeled a variety of global indexes at [www.rationalinvesting.com](http://www.rationalinvesting.com)
  - We have market neutral tested history for US, Japan, Canada, UK
  - MSCI W coverage for the past three years

# Industrialized Alpha



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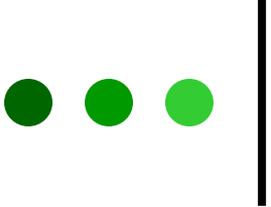
- The modeling process often points out issues in data; correcting data offers insight into improving the model, creating a positive feedback loop.
- As a result, this system and its data has become like a matured vineyard, a result achievable only through comparable effort and time
- We have experience in gathering company data history from multiple sources and cross-checking it for consistency where necessary
- Market neutral returns have a Sharpe Ratio of 1 to 4 depending on constraints
- This result represents a disruptive level of capability, at a scale not reproducible by individual analysts



# Biography

## **Manish Aurora**, Managing Principal - Methodology and Product Architecture

- Co-founded Rational Investing LLC and built its first valuations starting in 1998. The firm is now 20 professionals modeling the G7 and MSCI World markets
- Designed and developed the FX trading platform of FXCM [www.fxcm.com](http://www.fxcm.com), the world's largest non-bank online FX dealer
- Converted Merrill's European FX derivatives exposure at NYC, London, Singapore offices to the Euro
- Reprogrammed JP Morgan's global swaps pricing and counterparty credit risk calculation using Massively Parallel Supercomputing technology
- Designed the Value at Risk calculator for the merger of Chase and Chemical, then the biggest bank merger ever, under a tight deadline from the Federal Reserve
- Designed and constructed the first CMBS and Corporate Bond credit risk models at BlackRock
- Sell-side analyst at Nomura Securities covering real estate equity, debt, CMBS
- Built the first commercial paper direct issuance and investment management and reporting system for GE Capital, ITT, Ford at Financial Sciences
- MBA from University of Chicago; BS in computer science, University of Scranton



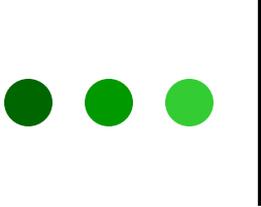
# Biography

**Harbhajan Aurora**      Founding Principal, Technology and Research Management, Bombay

- Recruits and trains the analyst and software engineering teams in corporate finance
- Co-founded Rational Investing LLC and, since 1999, oversees the analyst team. Instrumental in creating the valuation and data normalization processes
- Coordinated development of the FXCM trading platform and oversaw its test team
- Principal of a textile manufacturing and trading business for 20 years in Bombay and Surat
- Head of Chicago Pneumatic's North Indian marketing and sales, managed 30 professionals selling machinery for large-scale infrastructure projects of national importance
- BSE from the University of Punjab. State record for mathematics proficiency

**Pieter Hellquist**      Principal, Fundamental and Valuation Research 2009 - present

- Reviews results of 2,500 Standard DCF valuations produced quarterly by the firm
- Oversee supporting fundamental research by offshore team
- Head of International Operations for Velocity, a provider of electronic trading systems
- Global Product Manager for Citibank's cross border equities data and trading systems
- Senior Manager for the Citi's e-commerce in Europe and its FX trading systems out of Australia
- Marketing Manager in London for Information Products for Reuters - Northern Europe; Marketing Director Japan built a US\$ 100+ million practically from scratch
- MBA from INSEAD, M.Engg at Lund University, Sweden; year at Ecole Centrale de Paris



# Appendix: Modern Portfolio Theory => Forward Looking Risk Estimation

- Risk Aversion leads to Diversification - (Maximize) Mean (Minimize) Variance
- Beta – Correlation to Market Portfolio is the driver of risk.
- Beta is elusive in calculation and implementation
- Evidence of ‘un-diversifiable’ fundamental factors in returns such as size, distress, R&D / intellectual property / brand strength / regulation
- We have calculated or examined these characteristics of firms for a decade
- Standard Value: An integrated valuation incorporating
  - **Fundamental historical inputs** which reveal Industry / Firm cyclicity, margins and capital structure
  - **The risk aversion of Public rather than Private Investors** - extrapolates company fundamentals without the assumptions of certainty or control
  - **The impact of the Yield Curve and credit conditions as inputs into a CAPM**

# Appendix

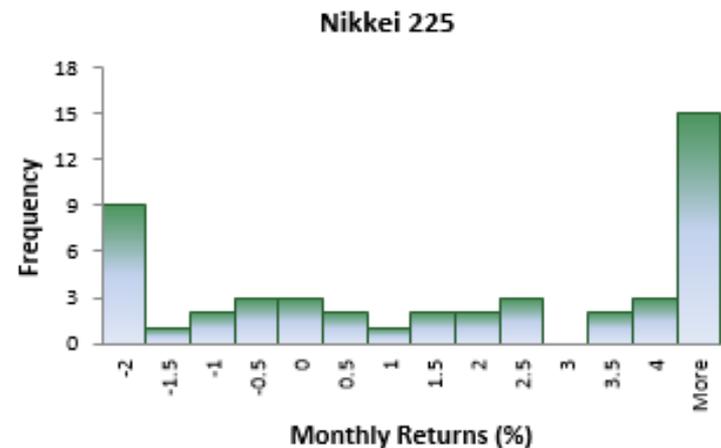
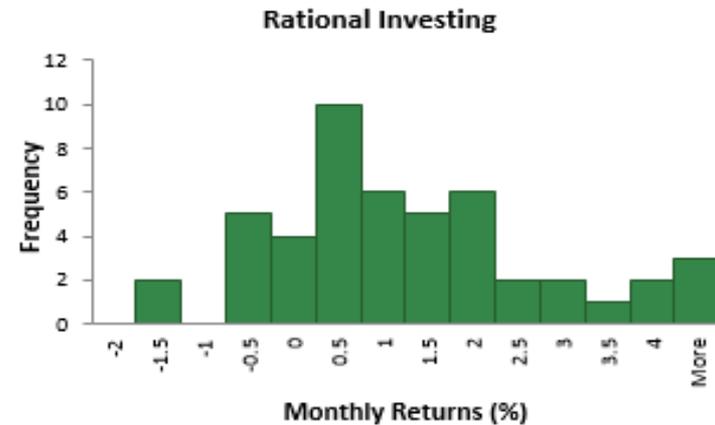
## Japan Simulation September 2011- August 2015

Qtr. Ending	Unlevered Return	Long / Short Positions	Nikkei 225
Nov-11	-2.1%	215 / 28	-5.8%
Feb-12	2.5%	182 / 57	8.6%
May-12	5.3%	206 / 41	-4.6%
Aug-12	2.6%	200 / 47	3.5%
Nov-12	-0.3%	186 / 48	6.9%
Feb-13	9.5%	170 / 58	22.4%
May-13	2.0%	150 / 77	19.0%
Aug-13	-2.7%	172 / 63	-2.8%
Nov-13	6.7%	175 / 62	17.0%
Feb-14	2.4%	181 / 50	-5.2%
May-14	4.5%	214 / 34	-1.4%
Aug-14	6.6%	176 / 56	5.4%
Nov-14	3.1%	187 / 58	13.2%
Feb-15	2.9%	182 / 50	7.7%
May-15	5.0%	125 / 66	9.4%
Aug-15	1.9%	152 / 51	-8.1%
<b>Cumulative</b>	<b>61.7%</b>		<b>110.9%</b>

Average Annual Return 12.8%

SD Annualized 5.4%

Sharpe Ratio 2.4



# Appendix

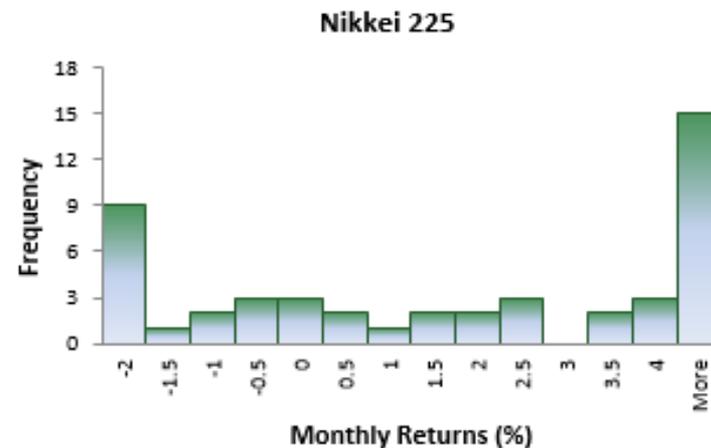
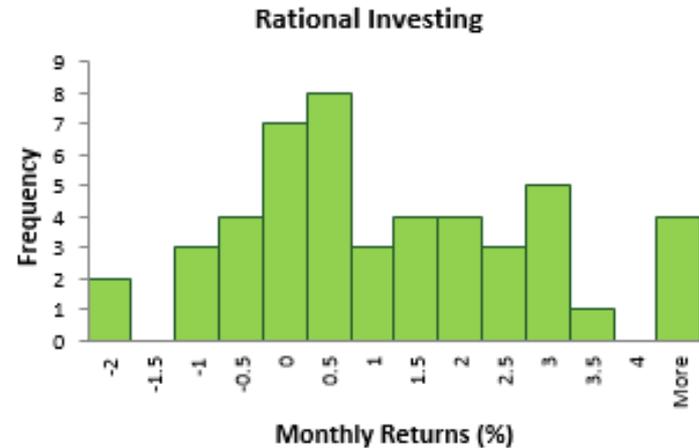
## Japan Feed Simulation September 2011- August 2015

Qtr. Ending	Unlevered Return	Long / Short Positions	Nikkei 225
Nov-11	-2.7%	84 / 17	-5.8%
Feb-12	2.3%	66 / 27	8.6%
May-12	4.3%	74 / 15	-4.6%
Aug-12	0.6%	90 / 13	3.5%
Nov-12	-1.5%	63 / 43	6.9%
Feb-13	9.0%	61 / 51	22.4%
May-13	3.8%	71 / 51	19.0%
Aug-13	1.1%	86 / 43	-2.8%
Nov-13	7.1%	140 / 35	17.0%
Feb-14	4.4%	156 / 32	-5.2%
May-14	1.3%	166 / 23	-1.4%
Aug-14	6.0%	142 / 49	5.4%
Nov-14	2.0%	119 / 68	13.2%
Feb-15	3.0%	155 / 44	7.7%
May-15	5.5%	102 / 86	9.4%
Aug-15	1.1%	130 / 36	-8.1%
<b>Cumulative</b>	<b>55.6%</b>		<b>110.9%</b>

Average Annual Return 11.7%

SD Annualized 6.1%

Sharpe Ratio 1.9



# Appendix

## UK Simulation September 2011- August 2015

Qtr. Ending	Unlevered Return	Long / Short Positions	FTSE 100 Return
Nov-11	4.1%	100 / 6	2.1%
Feb-12	3.2%	107 / 9	6.6%
May-12	0.8%	107 / 13	-9.6%
Aug-12	5.1%	94 / 18	7.6%
Nov-12	3.8%	85 / 20	2.7%
Feb-13	5.6%	65 / 34	8.4%
May-13	5.4%	63 / 30	3.5%
Aug-13	3.2%	50 / 33	-2.6%
Nov-13	3.2%	51 / 28	3.7%
Feb-14	3.8%	48 / 31	2.4%
May-14	2.3%	49 / 30	0.5%
Aug-14	0.1%	53 / 39	-0.4%
Nov-14	-1.7%	54 / 44	-1.4%
Feb-15	3.5%	49 / 34	3.3%
May-15	5.3%	79 / 16	0.5%
Aug-15	1.3%	61 / 22	-10.5%
<b>Cumulative</b>	<b>61.2%</b>		<b>15.8%</b>

Average Annual Return 12.7%

SD Annualized 4.6%

Sharpe Ratio 2.6

